

KEY PROGRAMME INFORMATION

| Originating institution(s) Bournemouth University Bournemouth University Bournemouth University Business School Final award(s), title(s) and credits MSc Sustainable Economic Development and Emerging Markets – 180 credits (90 ECTS) Intermediate award(s), title(s) and credits PG Certificate Sustainable Economic Development and Emerging Markets – 60 credits (30 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) PG Diploma Sustainable Economic Development and Emerging Markets – 120 credits (60 ECTS) HECOS (Higher Education Classification of Subjects) Code and balanced or major/minor load. 100488 (50%), 100452 (50%) External reference points - QAA Chapter A1: The National Level (incorporating the Framework for Higher Education Qualifications (FHEQ)) - QAA Subject benchmarks – Economics 2007 Professional, Statutory and Regulatory Body (PSRB) links None Places of delivery Bournemouth University Mode(s) of delivery Full-time; Full-time; Full-time; Full-time sandwich Typical duration 12-16 months full-time sandwich Typical duration 12-16 months full-time sandwich Date of first intake September 2019 Maximum student numbers N/A Placements Optional Placement (30 week minimum) on fulltime sandwich programme. Partner(s) Not applicable Patener(s) Not applicable Paten | | | | | | | | | | |
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PROGRAMME STRUCTURE

Programme Award and Title: MSc Sustainable Economic Development and Emerging Markets

Level 7

Students are required to complete 5 core units and choose 1 optional units

| Unit Name | Core/ Option | No of credits | Assess Weight | ment Ele ings | ement | Expecte d | Unit version | HECoS Code (plus balanced or | | |
|--|-----------------|---------------|------------------|------------------|----------|------------------------------|--------------|---------------------------------|-------|--|
| | | | Exam 1 | Cwk 1 | Cwk 2 | contact hours per unit | no. | major/minor | load) | |
| Sustainable Regional Development | Core | 20 | | 25 | 75 | 40 | 1.0 | 100450 | 100 | |
| Global Economic Challenges | Core | 20 | | 75 | 25 | 40 | 1.0 | 100450 | 100 | |
| Issues in economic Development | Core | 20 | | 100 | | 40 | 1.0 | 100449 | 100 | |
| Statistics and Data Modelling | Core | 20 | | 50 | 50 | 40 | 1.0 | 101030 | 100 | |
| International Economics | Core | 20 | 60 | 40 | | 40 | 1.0 | 100452 | 100 | |
| SME and Entrepreneurial Finance | Option | 20 | | 40 | 60 | 40 | 1.0 | 101040 | 100 | |
| Supply Chains, Networks and Markets | Option | 20 | | 100 | | 40 | 1.0 | 101040 | 100 | |
| Entrepreneurship, Innovation and Design | Option | 20 | | 100 | | 40 | 1.0 | 101040 | 100 | |

Progression requirements: A minimum of 80 credits is necessary to progress to the Research Project. Students will normally have completed 180 credits before proceeding to the placement but this requirement may be relaxed in the case of a student who needs to resit assessment(s). In such cases, decisions will be made on an individual basis and in the best interests of the student

Exit qualification:

PGCert Sustainable Economic Development and Emerging Markets requires 60 Credits (30 ECTS) PGDip Sustainable Economic Development and Emerging Markets requires 120 Credits (60 ECTS)

Placement

The 30 week placement is optional for students. The placement is not credit-bearing and is assessed on a pass/fail basis (ie satisfactory completion of 30 weeks). The placement will appear on a student's degree transcript. Students are required to find their own placements. Students must comply with any visa requirements.

| Placement | Option | 0 | Pass/ Fail | 5 | 3.0 | | |
|------------------|--------|----|---------------|----|-----|--------|-----|
| Research Project | Core | 60 | 100 | 20 | 1.0 | 101040 | 100 |

Exit qualification:

MSc Sustainable Economic Development and Emerging Markets requires 180 Credits (90 ECTS)

AIMS OF THE DOCUMENT

The aims of this document are to:

- define the structure of the programme;
- specify the programme award titles;
- identify programme and level learning outcomes:
- articulate the regulations governing the awards defined within the document.

AIMS OF THE PROGRAMME

This programme aims to develop critically informed, agile and resourceful graduates, who:

- have the versatility and professional qualities necessary to work in economic development context;
- are critically aware of the wider impact of economic development on organisational stakeholders and the wider economy;
- have highly-developed interpersonal and analytical skills;
- are able to manage their own personal development and lifelong learning.

ALIGNMENT WITH THE UNIVERSITY'S STRATEGIC PLAN

The proposed framework will create a stimulating, challenging and rewarding university experience through a clear focus on Bournemouth University's strategic plan (BU2025) and the university's unique fusion of excellent research, education and professional practice. This approach will inform our teaching practices, which will focus on professional and research informed content. The BU Business School is dedicated to being an internationally recognised thought-leader and has a team of talented staff with excellent reputations in terms of outstanding or emerging research and professional practice. Moreover, our staff will utilise their talents to create an exceptional student learning experience through the use of inspirational and technology enhanced teaching methods. Students will be provided with an opportunity to learn from this integration of professional practice and cutting-edge research through the use of work-related learning materials and real-world and problem solving assessment.

LEARNING HOURS AND ASSESSMENT

Bournemouth University taught programmes are composed of units of study, which are assigned a credit value indicating the amount of learning undertaken. The minimum credit value of a unit is normally 20 credits, above which credit values normally increase at 20-point intervals. 20 credits is the equivalent of 200 study hours required of the student, including lectures, seminars, assessment and independent study. 20 University credits are equivalent to 10 European Credit Transfer System (ECTS) credits.

The assessment workload for a unit should consider the total time devoted to study, including the assessment workload (i.e. formative and summative assessment) and the taught elements and independent study workload (i.e. lectures, seminars, preparatory work, practical activities, reading, critical reflection).

Assessment per 20 credit unit should normally consist of 3,000 words or equivalent. Dissertations and Level 6 and 7 Final Projects are distinct from other assessment types. The word count for these assignments is 5,000 words per 20 credits, recognising that undertaking an in-depth piece of original research as the capstone to a degree is pedagogically sound.

STAFF DELIVERING THE PROGRAMME

Students will usually be taught by a combination of senior academic staff with others who have relevant expertise including – where appropriate according to the content of the unit – academic staff, qualified professional practitioners, demonstrators/technicians and research students.

INTENDED LEARNING OUTCOMES - AND HOW THE PROGRAMME ENABLES STUDENTS TO ACHIEVE AND DEMONSTRATE THE INTENDED LEARNING OUTCOMES

PROGRAMME AND LEVEL 7 INTENDED PROGRAMME OUTCOMES

| This | Subject knowledge and understanding s programme provides opportunities for students to elop and demonstrate knowledge and understanding of: | The following learning and teaching and assessment strategies and methods enable students to achieve and to demonstrate the programme learning outcomes: | | | | | | |
|----------------|---|--|--|--|--|--|--|--|
| A1 A2 A3 A4 | organisations, the financial environments in which they operate and how financial decisions are made; economic development functions and processes; the limitations of current economic development knowledge and practices; pervasive, contemporary and emerging issues in economic development; sustainable and ethical economic development. | Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Iectures (A1 – A5); seminars (A1 – A5); directed reading (A1 – A5); use of the VLE (A1 – A5); independent research (for dissertation) (A3, A4). Assessment strategies and methods (referring to numbered Intended Learning Outcomes): examinations (A1, A2); coursework essays (A1 – A5); dissertation (A3, A4). | | | | | | |
| | ntellectual skills s programme provides opportunities for students to: | The following learning and teaching and assessment strategies and methods enable students to achieve and to | | | | | | |
| B1 B2 B3 | critically evaluate theory and practice; analyse and synthesise information, identifying implicit values, detecting false logic or reasoning and ensuring that conclusions are supported by evidence; integrate and synthesise evidence from a range of sources to support findings, proposed solutions and hypotheses; | demonstrate the programme outcomes: Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): lectures (B1 – B5); seminars (B1 – B5); | | | | | | |

| B5 Use specialised technical/academic skills across the area of study to evaluate data. C: Practical skills This programme provides opportunities for students to: coursework essays (B1 - B5). C: Practical skills This programme provides opportunities for students to: counsework essays (B1 - B5). This programme provides opportunities for students to: counsework essays (B1 - B5). This programme provides opportunities for students to: conduct research into development issues, either individually or as part of a team; business situations; counsework essays (B1 - B5). This programme provides opportunities for students to: conduct research into development issues, either individually or as part of a team; business situations; counsework essays (B1 - B5). This programme provides opportunities for students to: counseling and teaching strategies and methods (referring to numbered Intended Learning Outcomes): counseling and teaching and teaching and dissertation (C1 - C5); assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework essays (C1 - C5); coursework essays (C1 - C5); dissertation (C1 - C5); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework essays (C1 - C5); dissertation (C1 - C5); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework essays (C1 - C5); dissertation (C1 - C5); assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework programme learning outcomes: learning and teaching and assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework (D1 - D6); assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework (D1 - D6); coursework (D1 - D6); dissertation (D4- D6). | B4 | manage complexity, uncertainty and ambiguity; | independent research (for | | | | | | |
|--|----|---|--|--|--|--|--|--|--|
| Assessment strategies and methods (referring to numbered Intended Learning Outcomes): - coursework essays (B1 - B5); - dissertation (B1 - B5). The following learning and teaching and assessment strategies and methods enable students to achieve and to demonstrate ten programme learning outcomes: - coursework essays (B1 - B5); - dissertation (B1 - B5). The following learning and teaching and assessment strategies and methods enable students to achieve and to demonstrate the programme learning outcomes: - conduct research into development issues, either individually or as part of a team; - diduidually or as part of a team; - seminary (C1 - C5); - dissertation (C1 - C5); - dissertatio | | | | | | | | | |
| C: Practical skills This programme provides opportunities for students to: demonstrate confidence and competence in the use of information technologies, including working effectively in an online environment; C2 conduct research into development issues, either individually or as part of a team; C3 use appropriate skills to communicate effectively in business situations; C4 prepare and present research findings in a range of effective and appropriate formats; C5 demonstrate an understanding of the range of techniques and software packages relevant to the programme; C5 demonstrate an understanding of the range of techniques and software packages relevant to the programme provides opportunities for students to: D: Transferable skills This programme provides opportunities for students to: D1 perform effectively when working in collaboration with others; D2 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; D3 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D4 manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; D5 communicate effectively by oral, written and visual | 63 | | (referring to numbered Intended Learning Outcomes): | | | | | | |
| This programme provides opportunities for students to: assessment strategies and methods enable students to achieve and to demonstrate the programme learning outcomes: Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching outcomes): Learning and teaching outcomes: Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching are strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching are strategies and methods (referring to numbered Intended Learning Outcomes): Lea | | | dissertation (B1 - B5). | | | | | | |
| C1 demonstrate confidence and competence in the use of information technologies, including working effectively in an online environment; C2 conduct research into development issues, either individually or as part of a team; C3 use appropriate skills to communicate effectively in business situations; C4 prepare and present research findings in a range of effective and appropriate formats; C5 demonstrate an understanding of the range of techniques and software packages relevant to the programme; C6 demonstrate an understanding of the range of techniques and software packages relevant to the programme provides opportunities for students to: D7 Transferable skills This programme provides opportunities for students to: D8 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; D9 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D6 manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; D7 communicate effectively by oral, written and visual D8 dissertation (C1 - C5); D8 Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): D8 Learning and teaching strategies and methods (referring to numbered Intended Learning outcomes): D8 Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): D8 Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): D9 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D9 demonstrate openness and sensitivity and professionally appropriate ways; D9 communicate effectively by oral, written and visual | | | assessment strategies and methods enable students to achieve and to demonstrate the programme learning | | | | | | |
| individually or as part of a team; use appropriate skills to communicate effectively in business situations; C4 prepare and present research findings in a range of effective and appropriate formats; C5 demonstrate an understanding of the range of techniques and software packages relevant to the programme; C6 demonstrate an understanding of the range of techniques and software packages relevant to the programme; C7 demonstrate an understanding of the range of techniques and software packages relevant to the programme; C8 demonstrate openates skills C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; C9 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; C9 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening outcomes): C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; C9 deploy a range of interpersonal skills including effective listening, negotiating, persuasion a | C1 | information technologies, including working effectively in | Learning and teaching strategies and methods (referring to numbered | | | | | | |
| use appropriate skills to communicate effectively in business situations; prepare and present research findings in a range of effective and appropriate formats; demonstrate an understanding of the range of techniques and software packages relevant to the programme; Transferable skills This programme provides opportunities for students to: deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; demonstrate openness and sensitivity to diversity in enterprising, innovative and professionally appropriate ways; independent research for empirical dissertation (C1 – C5); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): lectures (D1 – D6); seminars (D1- D6); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): lectures (D1 – D6); seminars (D1- D6); coursework (D1 – D6); coursework (D1 – D6); dissertation (C2 – C5); | C2 | | , , | | | | | | |
| C5 demonstrate an understanding of the range of techniques and software packages relevant to the programme; D: Transferable skills This programme provides opportunities for students to: D1 perform effectively when working in collaboration with others; D2 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; D3 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D4 manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; D5 communicate effectively by oral, written and visual D6 demonstrate an understanding of the range of t | | business situations; | independent research for empirical | | | | | | |
| This programme provides opportunities for students to: D1 perform effectively when working in collaboration with others; D2 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; D3 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D4 manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; D5 communicate effectively by oral, written and visual assessment strategies and methods enable students to achieve and to demonstrate the programme learning outcomes: Learning and teaching strategies and methods (referring to numbered Intended Learning Outcomes): • lectures (D1 – D6); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): - coursework (D1 – D6); • dissertation (D4- D6). | C5 | demonstrate an understanding of the range of techniques and software packages relevant to the | (referring to numbered Intended Learning Outcomes):coursework essays (C1 - C5); | | | | | | |
| others; D2 deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation; D3 demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; D4 manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; D5 communicate effectively by oral, written and visual methods (referring to numbered Intended Learning Outcomes): • seminars (D1- D6); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): • coursework (D1 – D6); | | | assessment strategies and methods enable students to achieve and to demonstrate the programme learning | | | | | | |
| listening, negotiating, persuasion and presentation; demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues; manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; demonstrate openness and sensitivity to diversity in seminars (D1- D6); Assessment strategies and methods (referring to numbered Intended Learning Outcomes): coursework (D1 – D6); dissertation (D4- D6). | | others; | methods (referring to numbered | | | | | | |
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| manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways; communicate effectively by oral, written and visual Learning Outcomes): coursework (D1 – D6); dissertation (D4- D6). | D3 | terms of other people, cultures and business and | Assessment strategies and methods | | | | | | |
| | D4 | enterprising, innovative and professionally appropriate | Learning Outcomes): | | | | | | |
| | D5 | | , , , | | | | | | |

D6 Use IT effectively, including the Web, spreadsheets, statistical software and word-processing.

ADMISSION REGULATIONS

The regulations for this programme are the University Standard Admissions Regulations for taught postgraduate programmes with the addition that:

Applicants from Bournemouth University International College programmes which have approved articulation routes must meet the minimum entry requirements in terms of course average and English requirements as stipulated by the BU Business School.

Applicants who have successfully completed the INTO Graduate Diploma in Business Administration must have achieved a course average of 50% or above and a minimum English requirement of 60% with a minimum of 55% in each component.

Applicants who have successfully achieved 4 out of 5 GPA from Bachelor degree studies in Financial University Russia (or equivalent) and who are enrolled on one of the BU approved Financial University feeder Masters programmes are eligible to apply for all courses. Applicants must also meet BU's standard admission regulations with regards English qualifications.

The University's Standard Admission Regulations: Taught Postgraduate Programmes are available on the Staff Intranet at the following link:

https://intranetsp.bournemouth.ac.uk/pandptest/3a-postgraduate-admissions-regulations-2014.doc

PROGRESSION ROUTES

Recognition arrangements provide formally approved entry or progression routes through which students are eligible to apply for a place on a programme leading to a BU award. Recognition does not guarantee entry onto the BU receiving programme only eligibility to apply. In some cases, additional entry criteria such as a Merit classification from the feeder programme may also apply. Please see the Recognition

Register

(https://intranetsp.bournemouth.ac.uk/pandptest/7J Recognition Register Public.xlsx) for a full list of approved Recognition arrangements and agreed entry criteria.

ASSESSMENT REGULATIONS

The regulations for this programme are the University's Standard Postgraduate Assessment Regulations. The University's Standard Assessment Regulations are available using the following link:

https://intranetsp.bournemouth.ac.uk/pandptest/6a-standard-assessment-regulations-postgraduate.pdf

PLACEMENT ELEMENT

Those students who undertake the programme on a fulltime (sandwich) and successfully complete a minimum 30 week placement will be eligible for the award of full-time sandwich degree. The placement takes the form of a non-credit bearing unit which is undertaken following the Research Project.

Programme Skills Matrix

| | Units | Prog | ramm | e Inter | nded L | .earnin | g Out | comes | | | | | | | | | | | | | | |
|---|---|--------|--------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | A 1 | A 2 | A 3 | A 4 | A 5 | B 1 | B 2 | B 3 | B 4 | B 5 | C 1 | C 2 | C 3 | C 4 | C 5 | D 1 | D 2 | D 3 | D 4 | D 5 | D 6 |
| L | Sustainable Regional Development | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х |
| E | Global Economic Challenges | | х | х | х | х | х | х | х | х | х | | х | х | х | х | х | х | х | х | х | х |
| Ė | Issues in Economic DEvelopment | | х | х | х | Х | х | х | х | х | х | | х | х | х | х | х | х | х | х | х | х |
| - | Statistics and Data Modelling | х | | | | | х | х | х | х | х | х | х | | х | х | х | х | х | х | х | х |
| 7 | International Economics | | х | Х | х | х | Х | х | | х | | х | Х | Х | Х | | | х | х | х | Х | х |
| | Research Project | | | х | х | х | х | х | х | х | х | х | х | | х | х | | х | х | х | х | х |
| | SME and Entrepreneurial Finance | х | | х | х | х | х | х | х | | х | х | х | х | х | х | х | х | х | х | х | х |
| | Supply Chains, Networks and Markets | | х | Х | х | х | Х | х | х | х | х | х | Х | Х | Х | х | х | х | х | х | Х | х |
| | Entrepreneurship, Innovation and Design | | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х | х |
| | | | | | | | | | | | | | | | | | | | | | | |

A - Subject Knowledge and Understanding

This programme provides opportunities for students to develop and demonstrate knowledge and understanding of:

- organisations, the financial environments in which they operate and how financial decisions are made;
- 2. economic development functions and processes;
- 3. the limitations of current economic development knowledge and practices;
- 4. pervasive, contemporary and emerging issues in economic development;
- 5. sustainable and ethical economic development.

B - Intellectual Skills

This programme provides opportunities for students to:

- 1. critically evaluate theory and practice;
- analyse and synthesise information, identifying implicit values, detecting false logic or reasoning and ensuring that conclusions are supported by evidence;
- 3. integrate and synthesise evidence from a range of sources to support findings, proposed solutions and hypotheses;
- 4. manage complexity, uncertainty and ambiguity;
- 5. Use specialised technical/academic skills across the area of study to evaluate data.

C: Practical skills

This programme provides opportunities for students to:

- demonstrate confidence and competence in the use of information technologies, including working effectively in an online environment;
- 2. conduct research into development issues, either individually or as part of a team;
- 3. use appropriate skills to communicate effectively in business situations;
- prepare and present research findings in a range of effective and appropriate formats;
- demonstrate an understanding of the range of techniques and software packages relevant to the programme;

D - Transferable Skills

This programme provides opportunities for students to:

- 1. perform effectively when working in collaboration with others;
- deploy a range of interpersonal skills including effective listening, negotiating, persuasion and presentation;
- demonstrate openness and sensitivity to diversity in terms of other people, cultures and business and management issues;
- manage their own motivation, tasks and behaviour in enterprising, innovative and professionally appropriate ways;
- communicate effectively by oral, written and visual means information, ideas and concepts.
- Use IT effectively, including the Web, spreadsheets, statistical software and wordprocessing.